IMBUTO FOUNDATION
At-A-Glance
JULY 2020 - JUNE 2021
The First Lady of the Republic of Rwanda, Mrs Jeannette Kagame personifies an active, relentless and passionate devotion to uplifting the lives of vulnerable populations in Rwanda; particularly those of widows, orphans of the genocide and disadvantaged families. As the nation’s First Lady, Mrs Kagame has admirably balanced family, social life and philanthropy, not only in her own country but continentally, and worldwide.

Her Excellency Mrs Jeannette Kagame, is the Chairperson of Unity Club, an organization formed in 1996, made of current and former members of Government and their spouses, to promote social cohesion and work together towards the sustainable development of Rwanda.

Mrs Kagame became a founding member of the Organization of African First Ladies against HIV/AIDS (OAFLA) in 2002 and served as its President from 2004 – 2006. In 2001, she founded PACFA (Protection and Care of Families against HIV/AIDS), an initiative primarily focused on providing a holistic approach to HIV prevention and care for the whole family.

Over the years PACFA grew to embrace more programmes and in 2007, it changed its name to Imbuto Foundation. As Chairperson of Imbuto Foundation, Mrs Kagame oversees several initiatives under health, education, youth and economic empowerment.

In 2004, Mrs Jeannette Kagame became the Patron of SOS Children’s Village – Rwanda, hence further advancing the protection of children’s rights, through the mission of this international organization that provides family-based protective foster care for vulnerable children, while also meeting various health and socio-economic needs of communities.

Mrs Jeannette Kagame, a Paul Harris Fellow, became an honorary member of the Rotary Club of Kigali-Virunga in 2004. Her philanthropic work through the Rotary includes her active involvement in raising awareness about the polio vaccination programme, in Rwanda and abroad, while helping mobilise various stakeholders around the World Polio Day campaigns. Mrs Kagame also played an instrumental role in helping establish, in 2012, the Rotary-initiated project for the first Kigali Public Library.

In 2007, Mrs Kagame was appointed by the World Health Organization (WHO) as the High Representative of the Africa AIDS Vaccine Programme (AAVP) to ensure the active participation of African stakeholders in all areas of HIV/AIDS research and development.

In 2008, the First Lady was named Patron of the White Ribbon Alliance – Rwanda Chapter, an initiative dedicated to ending maternal and infant mortality. In 2010, the World Food Programme (WFP) appointed her as Special Representative on Child Nutrition. In 2013, she was elected Vice President of the Organization of African First Ladies against HIV/AIDS (OAFLA). She has also joined UNAIDS and LANCET as one of their high level commissioners.

Mrs Kagame serves on boards of international organizations, including Friends of the Global Fund Africa, the Global HIV Vaccine Enterprise and the Global Coalition of Women against HIV/AIDS, all in recognition of her achievements and untiring efforts.

In 2014, Mrs Kagame became an International Honorary Member of Zonta International for her contribution in changing societal attitudes about women, and improving their wellbeing beyond the national level.

Mrs Kagame holds a degree in Business and Management Science and has delivered keynote speeches at national and international fora on various themes including: leadership, economics, health, children’s welfare, youth and women’s empowerment, among others.

Mrs Kagame is also one of the founders of Green Hills Academy, one of Rwanda’s top performing schools, which was established in 1997 to contribute to the empowerment of young people through education.

From a little over one hundred enrolled students twenty years ago, Green Hills Academy now has more than 1,500 students from diverse countries, and is the only school in Rwanda to offer the International Baccalaureate (IB) Diploma Programme, and Label France Education accreditation, helping students become more competitive at the international level.
**TARGET FOCUS**

The 2018-2024 Strategic Operating Plan has opened the way for a new direction, under the following priorities:

- Contributing to a competitive knowledge-based economy through motivated, excellent and well-educated students.
- Contributing to the improved quality of life through informed, confident and healthy citizens.
- Contributing to equitable and sustained national development through productive and engaged youth and women.
- Multiplying and scaling up impact generated by Imbuto Foundation interventions.
- Imbuto becoming a self-sustained and philanthropic Foundation to make an impact.

Our programmes, therefore, have been strategically restructured to feature targeted programmes and initiatives aimed at maximising our impact and realising our newly established goals.

**OUR GUIDING PRINCIPLES**

We are guided by the following five principles, that are integral to the role we must play in catalysing growth in the education, health and youth empowerment ecosystems:

1. We invest first and foremost in people: our mission is to empower individuals to take advantage of opportunities. Fundamentally, our work needs to touch a person and consequently their communities.
2. We invest in challenges that are not being addressed by others: we like to be catalytic and sustainable. If other funding and implementing partners are adequately addressing a problem, we will move on. If it is not being addressed, we will build a sustainable way to do so.
3. We invest with partners whose values resonate with ours: we understand that the challenges we face cannot be solved by individual action but rather with collaborative action. However, we will only work with like minded and value-driven partners.
4. We invest in solutions that lead to the achievement of national, regional and global goals: we see ourselves as partners for the development of Rwanda, the region, and the world at large. We therefore align our objectives with the country’s National Strategy for Transformation (NST), with Agenda 2063 for the Africa We Want, and with the Sustainable Development Goals (SDGs).
5. We invest in harnessing the power of innovation and technology: technology gives us, on a scale and speed never before possible, the opportunity to further our impact, and tap into latest trends and developments.

**EDUCATION UNIT**
- ECD Programme
- Twige Neza Dutsinde Programme

**HEALTH UNIT**
- Family Planning Programme
- ASRH & HIV Programme
- Non Communicable Diseases Programme

**YEMP UNIT**
- Youth Leadership & Active Citizenship Programme
- Entrepreneurship & Innovation Programme
- Agriculture Programme

Two new Departments were created under the 2018-2024 Strategic Operating Plan, in order to strengthen the capacity of implementing partners and to finance new strategic initiatives: Knowledge Development and Dissemination, and Resource Mobilisation and Partnerships.
Through its work and advocacy, the Foundation has, over the years, emerged as a trusted and committed partner of choice for the nation’s development, reputed for its ability to deliver impact efficiently and effectively. The Foundation has grown to manage over 20 projects in the area of health, education and youth empowerment, since its inception in 2001.

To expand on this past experience and maximise its impact, Imbuto Foundation continues to direct its interventions within the framework of its Strategic Operation Plan 2018–2024. The Foundation has transitioned to developing the capacity of implementing partners and to fostering greater collaboration in the ecosystem within which it operates.

More specifically, the Foundation is:

- Supporting and implementing targeted, people and community-centred projects.
- Increasing emphasis on generating and documenting lessons learnt from its experience in implementing projects.
- Facilitating and catalysing effective collaboration to strengthen ecosystems in its areas of intervention.

Supporting and implementing targeted and innovative projects and solutions in health, education and economic empowerment.

Investing in knowledge development and dissemination to develop the capacity of implementing partners.

Building and catalysing effective collaborations to drive resources towards scaling shared innovative solutions.
During the fiscal year 2020-2021, our activities and efforts in the area of education aimed at achieving two overarching outcomes, which included:

- Increased and equitable enrolment in quality ECD services.
- Improved learning outcomes for learners in basic education.

**SNAPSHOT OF ACHIEVEMENTS**

<table>
<thead>
<tr>
<th>Achievement</th>
<th>Number</th>
</tr>
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<tbody>
<tr>
<td>Children aged 0 to 6 and their families enrolled in model and home-based ECD&amp;F centres</td>
<td>60,106</td>
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<tr>
<td>Caregivers trained in integrated ECD&amp;F &amp; offered relevant services</td>
<td>19,340</td>
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<tr>
<td>Trainers (503 male and 286 female) trained in the integrated ECD package across 30 districts</td>
<td>789</td>
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<td>Children benefiting from extracurricular programmes to improve learning</td>
<td>13,906</td>
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<td>Parents benefited from parenting sessions in ECD&amp;F centres</td>
<td>25,357</td>
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<tr>
<td>ECD spaces established: 16 Model ECD Centers, 20 Community-Based ECD Centers &amp; 3,003 Home Based ECDS</td>
<td>3,039</td>
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<tr>
<td>Radio talk shows on ECD aired on different radio stations (5 episodes, for 3 months)</td>
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<tr>
<td>Remedial learning clubs established in 13 districts in 151 schools from 13 districts</td>
<td>201</td>
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<tr>
<td>Teachers trained and mentored in effective teaching</td>
<td>270</td>
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<tr>
<td>Public Primary Schools built in Gasabo, Gicumbi and Nyarugenge Districts</td>
<td>3</td>
</tr>
<tr>
<td>Annual Scholarships provided to Secondary School students since 2002</td>
<td>10,241</td>
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<tr>
<td>Young girls awarded for academic excellence since 2005</td>
<td>5,113</td>
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<tr>
<td>School Leaders trained in School Management Effectiveness</td>
<td>201</td>
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HEALTH

During the fiscal year 2020-2021, our health programmes aimed at achieving one major outcome:

- Increased knowledge, information and willpower to make timely, informed, positive and safe health choices.

SNAPSHOT OF ACHIEVEMENTS

- 299,834 young people accessed ASRH services, including HIV & STI screening & treatment.
- 35,667 community health workers were provided with essential equipment to facilitate their day-to-day health services delivery.
- 14 new GBV cases submitted to Rwanda Investigation Bureau, 53 cases registered for legal support and 18 children registered (birth registration).
- 20 ambulances purchased and distributed to 20 hospitals namely Butaro, Byumba, Kabaya, Kibagaya, Kibagabaga, Kibiriizi, Kibugora, Kibungo, Kibuye, Kaduna, Kirinda, Mibirizi, Mugonero, Muhima, Muhororo, Munini, Murunda, Namba, Nyagatare, Rutongo.
- 604,992 people reached through awareness campaigns on family planning.
- 100 healing groups created with 1,610 members.
- 4,702 individuals attended healing/counseling sessions.

14,414 people reached through parent-adolescent communication (PAC) forums: 8,800 parents, 5,426 teen mothers, 188 adolescents and youth.

755 health facilities supported through community-based health insurance (CBHI).

720 people reached through 5 online conferences on mental health.

200 community-based counselors trained in leading healing groups.

197 TV and radio talk shows, 17 TV drama series, 12 radio drama series aired on different media houses, to raise awareness on family planning, sexual reproductive health and mental health.
During the fiscal year 2020-2021, our targeted programmes under Youth Empowerment aimed at achieving the three following key outcomes:

- Enhanced youth leadership, participation and engagement in national development.
- Improved entrepreneurial and social innovation skills among participating beneficiaries.
- Increased agriculture and livestock quality, productivity and production.

**SNAPSHOT OF ACHIEVEMENTS**

- **28,203** Youth empowered through 39 youth forums on topics including leadership, career guidance, patriotism, civic responsibilities, volunteerism, financial fitness, career guidance, public speaking, mental health, and sexual reproductive health, among others.
- **48** Young women and men awarded for their exceptional activities under the Youth Connect Champions and CyRWA Awards.
- **Rwf 290,000,000 (USD 293,819)** Distributed and coaching provided to 29 creative projects by business professionals network, under the cultural and creative industry recovery plan.
- **Rwf 22,114,310 (USD 22,405)** Generated from selling maize, beans, soja, vegetables, tomatoes, fruits.
- **411** Artworks produced and sold at the Artrwanda-Ubuhanzi selling point.
- **37** Cooperatives benefiting from our programme connected to markets.
- **3,410** Farmers, 2,890 women (81%) and 520 men (19%) from 37 cooperatives directly benefited from agriculture interventions.
- **487** Booklets on agriculture techniques and growing crops (cabbage, carrot, green beans, and onions) distributed to 18 cooperatives.
- **11** Youth-led innovations selected and awarded 10,000$ each, under iAccelerator project.
- **508** Farmers from 18 cooperatives in Kirehe, Ngoma and Nyaruguru trained in agriculture techniques, entrepreneurship and leadership.
- **92,929 KGS** of tomatoes, maize, beans, soja, vegetables, fruits harvested from 18 cooperatives.
FINANCIAL REPORT
JULY 2020 - JUNE 2021

INCOME
Total income: Rwf 18,869,572,269 (USD 19,115,398)

- FOUNDATIONS 78.3%
- CORPORATE COMPANIES 0.5%
- INDIVIDUALS 1.3%
- DEVELOPMENT PARTNERS 5.7%
- LINE PUBLIC INSTITUTIONS 6.9%
- OTHER RECEIPTS 7.1%
- ACADEMIA & RESEARCH INSTITUTIONS 0.2%

EXPENDITURE
Total Expenditure: Rwf 16,160,875,589 (USD 16,371,413)

- PROGRAMMES 93.6%
- MANAGEMENT COSTS 4.9%
- OPERATIONS 1.5%

- OPERATIONS
- MANAGEMENT COSTS
- PROGRAMMES